

1. What is your overall vision for the City of Peterborough?

A prosperous, vibrant City striving to achieve the complete community vision expressed through the November 2021 City Official Plan!

2. What is your plan to build a strong local workforce?

City Council must ensure that local - area businesses can be sustained, grow and prosper. This would mean working together with the Chamber, Economic Development, the DBIA and other stakeholder agencies. The City should also encourage whenever and wherever appropriate to buy local. My company has undertaken this practice since its start in 2005!

3. Housing has become less affordable and accessible, especially for first-time home buyers. What is your plan to address housing needs in our community?

City Council - City Hall must take an immediate leadership role. Improving the timing and delivery of land use and development approval process is critical. Devoting City staff and related resources to fast-track housing development, particularly those with an affordable component is a matter I would encourage and fully support!

4. A lack of serviced employment lands is an ongoing issue. The emphasis for a long time was on negotiating agreements with bordering townships, but the draft Official Plan calls for those lands to be found within current city boundaries. What is your plan to increase access to serviced employment lands?

The realization of employment lands is paramount to our City-s and area future growth and prosperity. The City has limited employment lands and no apparent City-based land area available. An immediate solution is in order. This will require partnership with area Townships and the County to create a shared Peterborough Region Employment area supported by full municipal services, transit, roads and related facilities. It is important to note the advancement of Cleantech Commons - Trent University location, as this facility will bring important new-found employment and economic benefit to our City-area.

5. The draft Official Plan calls for greater consultation and increased dialogue with neighbouring First Nations communities. What involvement and relationships do you plan to pursue with First Nations communities to move our region forward on our path to reconciliation?

Up-front involvement of our First Nation communities in the Planning and development process is already in place, and I fully support this important participation. Regard for archaeological and natural environment matters in addition to other matters have and should continue as part of such decisions.

6. Our community is dealing with an addictions crisis that is now more visible than ever. What is your plan to address this crisis?

This is a challenge facing all Canadian Cities. City Council must work with stakeholder agencies , the Local Health Unit and other key agencies to tackle this reality. Rather than having a plan now, I look forward

to being part of a City Council that is prepared to work with our community to address the addiction challenge.

7. The efficient movement of people and goods is important to business competitiveness. What is your plan to address our transportation challenges?

Continued access to rail services for those businesses needing such services would be supported. The City's Transportation Master Plan sets forth the existing and planned road network. Ensuring this system and its functional relationship with the major area roadway network is critical. This includes major County and Provincial Roads.

8. Crime is an increasing concern within the local business community, from vandalism to shoplifting to after-hours break-ins. What will you do as a member of council to ensure businesses feel protected and supported?

City Council must take a leadership role to ensure proper and effective resources are in place, including our valued Community Police Service to address this.

9. How should the city engage local business to help meet climate change goals and move toward net-zero emissions?

City Council can-should build upon local programs including those currently offered through Green-Up to address this objective. Making available meaningful loans-grants that facilitate this objective should be offered by the City - Townships -County in partnership with the Chamber, Economic Development! The Creation of a compact- complete community that is transit supportive! Additionally, I would, as a City Councillor ,actively promote- encourage - support programs that address carbon reduction and related matters for both businesses and residents.

10. What three things would you like to see council implement that will make local businesses more competitive?

1. Ensure a safe, vibrant and attractive downtown!
2. Encourage the use of local businesses as part of City based programs - capital works!
3. Strive to create a complete City as envisaged by the November 2021 City Official Plan!